Agency Mission
The mission of the Massachusetts Department of Public Health is to prevent illness, injury, and premature death; to assure access to high quality public health and healthcare services; and to promote wellness and health equity for all people in the Commonwealth.

Top 5 Priorities for State Health Agency
1. Supporting implementation of health reform
2. Achieving health equity/eliminating health disparities
3. Preventing youth violence
4. Strengthening public health infrastructure
5. Promoting wellness/managing chronic disease

Structure and Relationship with Local Health Departments
The state health agency is a freestanding/independent agency and has a decentralized relationship with local health departments.

Number of independent local health agencies
(led by local government staff): 351
Number of state-run local health agencies
(led by state government staff): 0
Number of independent regional or district offices
(led by non-state employees): 16
Number of state-run regional or district offices
(led by state employees): 5

State Organizational Structure
The health official does not report directly to the governor. The state has a public health council, which is similar to a board of health.

State Health Planning
The state health agency has developed the following within the past five years:

<table>
<thead>
<tr>
<th>Y</th>
<th>N</th>
<th>State Health Assessment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Y</td>
<td>Y</td>
<td>State Health Improvement Plan</td>
</tr>
<tr>
<td>Y</td>
<td>N</td>
<td>Strategic Plan</td>
</tr>
</tbody>
</table>

State Health Agency Workforce
The state health agency has 2,933 FTEs. There are no state health agency workers assigned to local/regional offices.

State Public Health Agency Finance*

### Sources of Funding (FY11)

- Federal Funds: 38.8%
- Fees and Fines: 2.1%
- Other Sources: 0.7%
- Other State Funds: 4.7%
- State General Funds: 53.7%

### Expenditures (FY11)

- Administration: 1.7%
- All-Hazards Preparedness and Response: 4.1%
- Chronic Disease: 4.6%
- Environmental Health: 1.6%
- Health Data: 1.1%
- Health Laboratory: 1.1%
- Improving Consumer Health: 9.3%
- Infectious Disease: 27.1%
- Injury Prevention: 2.4%
- Other: 25.7%
- Quality of Health Services: 5.3%
- Vital Statistics: 0.3%
- WIC: 15.6%

Total Expenditures FY10: $766,247,024
Total Expenditures FY11: $762,569,729

*FY11 was defined as 7/1/10 - 6/30/11. FY10 was defined as 7/1/09 - 6/30/10.